

## Embedded Clinical Coaching

# LEADERSHIP INITIATIVE FOR QUALITY

Quality care is culturally responsive, client-centered, and informed by evidence when possible

Supervisory Tools for Quality Leadership and Organizational Development





Motivating question for this approach to "EBP": How can we promote clinician flexibility within the definition of evidence-based practice while retaining a focus on effective care?





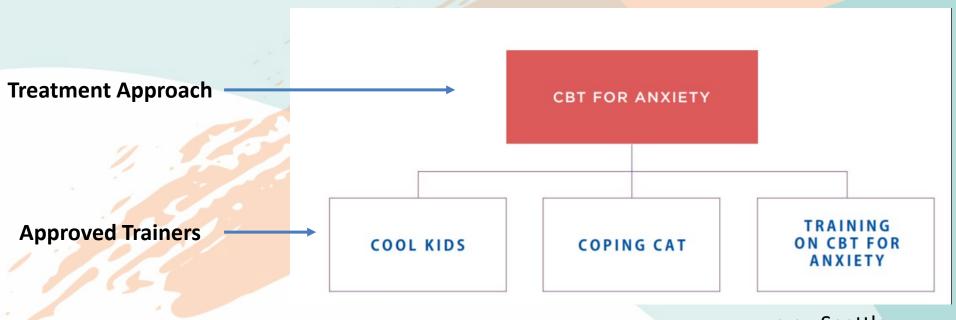
# Tracking delivery of effective child mental health clinical practices within Medicaid

- 1. Was the provider trained in an effective clinical approach?
- 2. Did the provider document their intent to deliver the most active element of that approach? (in routine notes)
- 3. Did the provider document their delivery of a clinical element consistent with that approach? (in routine notes)





# The Reporting Guides lists approved training entities







e.g., Seattle
Childrens,
Harborview CBT+,
approved provider
agencies, pending
community led
organizations

# Trainings must be consistent with the common elements of effective approaches

## ESSENTIAL CLINICAL ELEMENTS FOR TREATMENT PLANS

#### a. Exposure

Description: Exposure is a practice to decrease anxiety associated with thoughts related to worry, objects or situations that are not dangerous. The child learns through practice to tolerate facing up to non-dangerous thoughts, objects or situations until the anxious feelings decrease or can be tolerated.

#### b. Cognitive Restructuring

Description: Cognitive restructuring involves teaching children how thoughts can influence anxiety and helping them come up with more accurate and helpful thoughts.

### ALLOWABLE CLINICAL ELEMENTS FOR PROGRESS NOTES

#### a. Exposure

Description: Exposure is a practice to decrease anxiety associated with thoughts related to worry, objects or situations that are not dangerous. The child learns through practice to tolerate facing up to non-dangerous thoughts, objects or situations until the anxious feelings decrease or can be tolerated.

#### b. Cognitive Restructuring

Description: Cognitive restructuring involves teaching children how thoughts can influence anxiety and helping them come up with more accurate and helpful thoughts.

#### c. Psychoeducation for Children

Description: Psychoeducation is providing information to children about anxiety and the CBT based model for treatment.

Note: This list is not exhaustive





The Reporting Guides do not prescribe the order of elements. Approved elements include sessions that focus on engagement, measurement, and client feedback





Note: This list is not exhaustive

# Pros Cons and things we've learned

### Cons

- It is complicated to determine whether a training entity has the necessary expertise and methods to transfer knowledge of effective approaches.
- Adding a new treatment category is involved. It takes time to identify the
  discrete and common clinical elements among tested approaches (e.g,
  Infant Mental Health, Interpersonal Psychotherapy, CBT for Early Episode
  Psychosis).
- The training and documentation alone is not a check on competent delivery of the clinical element.

### Pros

- We can track the use of effective clinical approaches for all encounters, not just providers engaged with external consulting companies.
- We can build capacity with community led organizations to qualify as approved training entities.
  - We can approve provider agencies as trainers.



## But what about competency?

- The literature is unclear about the frequency and approach of post-training support needed to achieve competency
- Providing a training or a manual, even proprietary, tested EBPs, will not promote competency
- In other words, we need to focus on other strategies (e.g., supervisory support, organization change) to support competency.
- This is a separate issue from what should "count" as an EBP.



